# SCCE Internal Investigations Workshop Orlando, FL







Why Should the Boss Listen to You?

Meric Bloch

Society of Corporate Compliance and Ethics 6500 Barrie Road, Suite 250, Minneapolis, MN 55435, United States www.corporatecompliance.org | +1 952 933 4977 or 888 277 4977



1

# Be a Strategic Advisor

- · Goals of the strategic advisor.
- What advice does a strategic advisor give?
- What the bosses expect from a strategic advisor.
- What a strategic advisor should not do.
- How can an investigator be a strategic advisor?

2

#### Have As Much Knowledge As You Can

- · Investigations are a form of business intelligence.
- Be a reality therapist and an organizational pathologist.
- Know your organization's policies.
- Understand your organization's history and how its operations work.

3

# Be a Verbal Visionary for Your Role

- · What is a verbal visionary?
- Have a verbal vision for your role?
- How do you speak to managers about your role?
- From data to information to advice to change.
- Are you sufficiently entrepreneurial?

#### You Are Either Part of the Success or Not

- You need the organization's leadership more than they need you.
- Management calculates the cost of compliance, and so should you.
- Sell your value to management.
- · Know what they think of you.

5

# Understand the Management Mindset

- Business people are expected to make money.
- Fix it and move on.
- The marketplace is gray.
- Ethics and compliance is a "nice to have."
- Rules are obstacles.
- Investigations are slow and not relevant.
- You can't scare us anymore.

# No One Cares More Than You Do

- · Learn from your investigations.
- Are people happy to see you?
- How is your role perceived?
- There is fear in your workplace.
- Your value is determined internally, not by external benchmarks.

7

#### Lead Your Internal Clients

- Expect to succeed.
- Find ways to win.
- There are practical business realities.
- You must sell the value of your function.

# Keep Trying, Marketing, Explaining and Leading

- · You need not always win, but you have to try.
- Try to put yourself out of business.
- Everything we believe in is true.
- Do the right thing, even if it is not always convenient.

9