

Roy J. Snell Co-Founder SCCE/HCCA Strategic Advisor SCCE/HCCA

Walter E. Johnson Assistant Privacy Officer Inova Health System

SCCE DC Regional Conference

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"For those in search of the 'secret sauce' to being an effective compliance professional ...look no further. Roy so eloquently (and practically) captures many of the key ingredients in his book and does so with lessons learned, wisdom, humor and humility."

Jenny O'Brien





"Go right to Chapter 8. If you don't agree with this chapter, then don't read this book. In fact, don't go into compliance at all. Do something else completely. But if Chapter 8 hits you, then read this book and become a compliance and ethics professional."

Joe Murphy, Senior Analyst, Compliance Strategists

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PRINCIPLES OF BEING A **COMPLIANCE PROFESSIONAL** Respond to concerns and complaints related to ethical and legal violations. 2 Never compromise when faced with resistance to fixing a serious problem, and don't overreact to small problems. 3 Remain unbiased, un-conflicted, and neutral 4 Have independence, authority, and responsibility for finding and fixing legal and ethical issues. 5 Report resistance to resolving significant issues and impediments to implementing a compliance program. 6 Ensure compliance problems are fixed, rather than just advise they be fixed. 7 Delegate to other departments elements of a compliance program without giving up authority to ensure compliance-related tasks are completed. 8 Facilitate support for the compliance program from leadership, and communicate that support to employees. 9 Collaborate with leadership to resolve problems in as positive a manner as possible. 10



ROY-ISM The compliance department is not the **ROY-ISM** department of "no," it's the department of "know." Money, power, and influence are **ROY'S RULE** no match for a high emotional IQ and the facts. Be understanding of people who make mistakes and don't write them off forever. Keep watching them, because some people take their mistakes and use them to improve themselves.



